

INTERNATIONAL LOGISTICS CONTROL OFFICE (ILCO) SYMPOSIUM
MINUTES
26-27 AUGUST 2003

The first International Logistics Control Office (ILCO) Symposium was held 26-27 Aug 2003 at the Defense Institute of Security Assistance Management (DISAM). In opening comments, the attendees were reminded that the conference was held for the ILCOs to share and exchange ideas. Six expectations were written down when asked what the ILCOs wanted out of this symposium: 1) reaction by other Services to presentation by one Service, 2) increase flexibility and options for ILCOs, 3) creative ideas from services – innovations, 4) building partnerships, 5) have fun, and finally, 6) follow-through.

The first symposium topic; execution and management of Presidential Drawdowns, was lead by Army, followed by Navy and Air Force representatives. All three Services briefed their processes and their recommendations to standardize among the Services. After half an hour, all attendees broke out into three groups: Planning/Development, Execution, and Reporting.

Following are the issues and recommendations from each group:

PLANNING/DEVELOPMENT:

Issues

1. Definition of Presidential Drawdowns:
 - Clarification: Includes both Emergency and Non-emergency)
 - Roles and responsibilities of all players
 - Should it be “fill or kill” or “open checkbook”
 - Duration – 60-90 days or longer, possibly 6 – 12 months.
2. Training and Accountability of those responsible in the field.
3. Funding
 - Strain on MILDEP budget
 - State Department?
4. Lack of automation and standardization with FMS process

Recommendations

- Centralize PD process at DSCA
- Document all roles and players in SAMM
- Offer DISAM courses for PD
- Funding be provided at DoD level up front
- Approach State Dept to share burden of responsibility
- Reemphasize Fill or kill format (not open checkbook)
- Utilize DSAMS to automate /standardize PD process.
 - Take advantage of existing functionality. Modify/create as needed.

- Interface with legacy systems and DIFS.
- Billing process- FMS

EXECUTION:

Recommendations

1. Better quality assurance, planning and MILDEP involvement = Efficient execution
 - Can't wait for CEMIS (need to bridge gap now and manage under existing FMS case concept).
2. Timeframes:
 - Return to a finite life – 12 to 18 months
 - Account for lead times embedded in ILCO/SA process based on domestic systems constraints
 - How many passes before substitute item is offered?
3. Expectations/Education:
 - What do PDs do well in today's world?
 - What don't they support well?
4. 1000 system:
 - Why have it? There have to be better tools than this.
5. Communication
 - Clearly defined channels and feedback process
6. Transportation – need help with Defense Transportation System (DTS) from MTMC
 - Reporting – lack of visibility
 - Responsiveness
 - Coordination
 - Accountability
7. Follow-through

REPORTING:

Recommendations

1. Make the 1000 system work or develop an alternative process.
2. Electronic input and reject capabilities need to be utilized.
3. Rejects are coming through the mail, need to stop and only send through electronic mail (e-rejects).
4. One service POC at least to be responsible. DSCA and Services provided names of their POCs.

5. Security Cooperation Information Portal (SCIP) – use PD # or case designator to get things into FMS channel
6. E-collaboration on a DSCA website (costly)

Following the three presentations, DSCA briefed on the GAO Report: Foreign Military Sales – Actions Needed to Provide Better Controls over Exported Defense Articles. Following lunch, the second topic was discussed. Navy led the International Supply Chain Management discussion, which included three subtopics: FMS Reserve, the possibility of increasing ILCO flexibility for determining support methods for delivering goods and services led by Air Force, and Automated Manifest System (AMS) lead by Navy. Only two workgroups were formed for subtopic two and three.

Recommendations follow:

ILCO FLEXIBILITY:
Recommendations

1. Air Force lead will get feedback from ILCO participants via email.
2. PROS-like capability was agreed to by two of the three services (Army may use PROS for its repair capability only).
3. USAF to collect ideas from all then send to DSCA for the 17 Sep BPR meeting.

AMS
Recommendations:

1. Partnering with Air Force and Army
2. STARR-PC Compatibility
3. Freight Forwarder visibility – how much information should be given to them
4. Complete prototype (Fall '03)
5. Mandate Freight Forwarder reporting
6. Determine future funding
7. Repair and Return functionality is included.
8. Tie in CEMIS requirements and GAO audit
9. Future Demonstrations

During the awards dinner later that evening, DSCA leadership presented three awards – one per Service – based on each ILCO's submission.

The next day all attendees reconvened at DISAM for the last day of the Symposium. DSCA representatives gave a presentation on CEMIS and SCIP. The Portal brief opened an informative discussion for the attendees. All were very interested in the capabilities and the tie with CEMIS. DSCA representative presented a briefing on the Business Initiatives Council (BIC).

Air Force led the he final topic, Electronic FMS, followed by Navy, and Army. As the previous day, workgroups were formed into two groups: Functional and Technical.

Following were the initiatives and concerns:

FUNCTIONAL

1. On-going Initiatives
 - PROS – tri-service (Army for repair only)
 - Flexibility in commercial vice government – hybrid FMS (Dual Track)
 - Tri-service LOAs
 - Automation of SDR processing
2. CEMIS legacy system conversion in parallel to building new tools (also PORTAL)
 - PORTAL interface
 - E-mall
3. Concerns
 - Customer “governance” board
 - Discuss commonality
 - Discuss schedules, test, etc...
 - Roles and responsibilities of each board
 - Brown-out in effect
 - CEMIS must meet schedule
 - Possible actions
 - More frequent ILCO get-togethers
 - Provides value added discussions to FMS
 - Quarterly VTCs for ILCOs
 - How are we going to do FMS? – We need to standardize processes.
 - Need a list of current capabilities and new ones = shopping cart (pre-CEMIS inventory of capability) (being done in part by the CEMIS Systems Team).
 - Keep track of changes you would like to make to legacy systems
 - Website for collaboration (i.e., BPR website DSCA)
 - Open accounts on other services’ websites

TECHNICAL

1. Benefits
 - Community knows about
2. Determine scope of team
 - Requirements visibility
 - Internet access architecture
 - Quarterly IT symposium
 - Publish existing data standards
 - Propose web standards (look/feel)
3. Data architecture
 - Determine technical architecture
 - Authority, record of reference, standard
 - Collaboration (functional and technical)

- Cooperation
- Consolidation
- Phased approach
- Determine team composition
- Determine possible purple applications
- Executive agents for applications

4. Initial Meeting

- Scheduled by 15 Oct by DSCA
- Functional and technical input from each ILCO
- Determine scope
- Quarterly brief IT initiatives
- Executive agency
- Unique vs. purple
- Empowered to do
 - Proposals

At the end of the second day, the assembly reviewed all six expectations, and agreed they had been met. The overall opinion of the attendees was that the Symposium was a success.

No specific timeframe was selected for future Symposiums; however. Navy representatives offered to look into the possibility of Navy hosting the next Symposium.